In The Matter Of:

COASTAL PROTECTION AND RESTORATION AUTHORITY RFP PRE-PROPOSAL MEETING

HEARING November 19, 2014

Associated Reporters, Incorporated 225-216-2036

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| | THE THOTOSHE MEETING | | November 1 | 19, 2014 |
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| | Page 1 | | | Page 3 |
| 1 2 3 | | 1 | respond in writing so that | |
| 3 | COASTAL PROTECTION AND RESTORATION AUTHORITY | 2 | everyone has the opportunity to | |
| 4 | | 3 | see those answers. We do have a | |
| 5 | | 4 | court reporter with us today to | |
| 6 | RFP PRE-PROPOSAL MEETING | 5 | transcribe our meeting today so | |
| 7 | | 6 | that if there are questions we can | |
| 8 | | 7 | begin to research those and have | |
| 9 | | 8 | answers ready for when you submit. | |
| 10 | | 9 | Again the sign in sheet, I think I | |
| 11 | | 10 | mentioned that, if you could fill | |
| 12 | The public hearing in the above titled | 11 | that out for me and with that, | |
| 13 | matter was taken at 450 Laurel Street, 8th | 12 | Kyle Graham, our Executive | |
| 14 | Floor, Baton Rouge, Louisiana, beginning at 2:59 p.m. on November 19, 2014. | 13 | Director will open up and we will | |
| 15 | | 14 | go from here. | |
| 000000000000000000000000000000000000000 | | 15 | MR. GRAHAM: | |
| 16 | BEFORE: Jennifer Pickett, Certified | 16 | Sure. Thanks again everybody | |
| 17 | Stenomask Reporter, in and for the State of | 17 | for coming out, I know that there | |
| 18 | Louisiana. | 18 | has been discussion of having an | |
| 19 | | 19 | additional RFP out to give us some | |
| 20 | | 20 | assistance and help us grow our | |
| 21 | | 21 | program for quite some time and we | |
| 22 | | 22 | simply were waiting until it was, | |
| 23 | | 23 | we felt the need to expand. And | |
| 24 | | 24 | with a lot of the oil spill | |
| 25 | | 25 | dollars on the horizon and having | |
| | | 9 | 2 | |
| | Page 2 | | | Page 4 |
| 1 | HEARING | 1 | a better understanding of what we | |
| 2 | MS. LANSING: | 2 | do and how we do work we would | |
| 3 | We will get started, we are | 3 | like to bring on some expertise to | |
| 4 | here for an RFP that Coastal | 4 | help round the corners of our | |
| 5 | Protection and Restoration | 5 | program. Couple things that I | |
| 6 | Authority issued, it's RFP | 6 | think are important, as many of | |
| 7 | 25031529. I'm Janice Lansing, | 7 | you probably realize this isn't a | |
| 8 | Chief Financial Officer for the | 8 | project management RFP. We feel | |
| 9 | agency. We are having the | 9 | very comfortable with the way that | |
| 10 | conference for the potential | 10 | we manage projects and the work | |
| 11 | proposers to come and seek | 11 | and the way that we deliver | |
| 12 | clarification about anything | 12 | projects, in fact, I don't think | |
| 13 | that's written in the RFP. We | 13 | there is another entity in | |
| 14 | have some folks here from our | 14 | government that does more with | |
| 15 | agency that will do some opening | 15 | less in delivering the hundreds of | |
| 16 | remarks and then answer any | 16 | millions of dollars of work that | |
| 17 | questions you might have. I would | 17 | we do. We, again, feel that that | |
| 18 | like to point out that any | 18 | isn't a place that we need a whole | |
| 19 | questions you ask today and | 19 | lot of work, yes, there are always | |
| 20 | answers that we give are not | 20 | ways to improve and do better. | |
| 21 | binding. And we stipulate that in | 21 | But we're really looking at | |
| 22 | the RFP. If you have further | 22 | managing our program. We | |
| 23 | questions we need you to submit | 23 | recognize that this isn't a finite | |
| 24 | those in accordance with the | 24 | program. It's going to be here | |
| 25 | guidelines in the RFP and we will | 25 | for hundreds of years and in order | |
| | 3 | | for numerous of yours und in order | |
| | | | | |

| MOVEMBE | 17, 2014 | | | Ref The Thorosite Me | |
|----------------|---|--------|-----|--|--------|
| | F | Page 5 | | | Page 7 |
| 1 | to help drive the direction of | | 1 | we see is crucial to the way that | |
| 2 | that program there are things that | | 2 | we do work, we see that this is | |
| 3 | we need to do a lot better. In | | 3 | important to progressing and | |
| | other words, if you look at the | | 4 | making us better so that we are | |
| 4 | individual pieces and the way we | | 5 | more efficient as we move forward. | |
| 5 | do work taking information from | | 6 | One of the things and the reasons | |
| 6 | lessons learned whether it's from | | 7 | that we do this is because we | |
| 7 | | | | don't have a tremendous amount of | |
| 8 | construction practices or construction management, or it's | | 8 | excess resources. So it's going | |
| 9 | | | 9 | to be really important that the | |
| 10 | from monitoring and monitoring | | 10 | 5 6 | |
| 11 | stations and making them more | | 11 | people and the folks that you have | |
| 12 | available to the overall community | 1110 | 12 | on your team are going to be able | |
| 13 | that we rely on to do our | | 13 | to be strong and smart enough to | |
| 14 | engineering and/or construction | | 14 | hit the ground running. We don't | |
| 15 | are things that we know can be | | 15 | have a whole lot of time to hold | |
| 16 | progressed. We don't think that | 1 | 16 | hands, educate folks, bring folks | |
| 17 | there is necessarily one person or | | 17 | up to speed. We're really looking | |
| 18 | one expert that you're going to be | | 18 | for those exceptional, bright | |
| 19 | able to bring to the table that is | | 19 | folks that can dive in, understand | |
| 20 | going to be able to do this. It's | | 20 | where we're going, learn what we | |
| 21 | new, right. There aren't many | | 21 | need and independently kind of | |
| 22 | programs out there, period, that | [3 | 22 | drive solutions, smart solutions, | |
| 23 | do what we are asking folks to do. | | 23 | ones that aren't necessarily | |
| 24 | But we do think that ideally the | | 24 | relying on lots of additional | |
| 25 | winning team is going to have a | | 25 | investment but they can survey the | |
| | | | | | |
| | | Page 6 | | | Page 8 |
| 1 | level of expertise that they can | | 1 | scene and make us over all | |
| 2 | bring to the table that together | | 2 | stronger. Where we are headed and | |
| 3 | cumulatively are going to be able | | 3 | where we are going. We are really | |
| 4 | to target individual areas and | | 4 | excited about getting this on the | |
| 5 | make us better and make us | | 5 | ground, I think as we initially | |
| 6 | stronger as we move forward. With | | 6 | stated when we came in with the | |
| 7 | our overall program. It's | | 7 | project management we anticipate | |
| 8 | important to note that what is | | 8 | doing this every few years. We | |
| 9 | listed in here isn't this is | | 9 | think it's important to have gaps | |
| 10 | what we're asking you to do. What | | 10 | in between those periods but we | |
| 11 | is listed in here is the types of | | 11 | always want to be better and we | |
| 12 | work that we think we would | | 12 | think that this is an important | |
| 13 | probably ask, or task, the winner | | 13 | contract or contract to have on | |
| 14 | of this contract to be able to do. | 1 | 14 | the ground and capability in- | |
| 15 | But I think a lot of that is going | | 15 | house, or ability to be able to | |
| 16 | to come down to who that is. What | 4 | 16 | task so that when we come up with | |
| 17 | are the expertise that they have. | | 17 | those ideas and things that we can | |
| | It's definitely not a guarantee | | 18 | quickly get moving on those | |
| 18 | | T. | 19 | individual tasks. So again we're | |
| 19 | either, right, so once we have a | - 1 | | excited and thank you very much | |
| 20 | team in place if it doesn't work, as many of you have probably | 1 | 20 | | |
| | as many of you have probably | | 21 | for coming out and your interest | |
| 21 | | | (10 | in this. Jason, Jerry, I don't | |
| 21 22 | experienced before we're pretty | | 22 | A 1.70 (A 1.70 | |
| 21 22 23 | experienced before we're pretty quick to shut it down and we'll | | 23 | know if y'all had anything to add. | |
| 21 22 | experienced before we're pretty | | | A 1.70 (A 1.70 | |

| Okay, we can open it up for questions and if you would please speak loudly and clearly so that we can hear you up here but also if you could tell me your name and the firm that you're with please. MR. NORMAN: Will Norman with CDM, the cost proposal in the RFP, it is just that, the rate sheet? MS. LANSING: Yes. MR. NORMAN: That's all it is it's not a more detailed cost proposal? It's just the rate sheet? MS. LANSING: Yeah. MR. GRAHAM: Really, that's it? MR. BASILICA: If you have some small business subcontractors if they don't have insurance coverage per | age 9 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 | divisions. So it's work in between planning and research and engineering and design. And in between engineering and design and operations. In between operations and feeding back into planning, there's a tremendous amount of gray space there that we're looking at being more efficient and effective with the way that we do work. I think there are some of those things that are always going to be there, some will be easier to knock out than others. They are going to be less dependant on the expertise and more dependant on having the resources. MR. MELANCON: So as a follow up to that in responding to this RFP should the proposal response be responsive to those tasks or try to speak more |
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| business subcontractors if they | 100000000000000000000000000000000000000 | |
| | | |
| | 24 | broadly or to both? The scope |
| | | that's listed or to try to speak |
| | | |
| Pa | ge 10 | Page 12 |
| insurance company would that | 1 | more broadly to the needs that |
| suffice to say that they would | 2 | you're identifying? |
| cover a proposal? | 3 | MR. GRAHAM: |
| MS. LANSING: | 4 | So what we tried to do with |
| I do not know the answer to | 5 | the tasks is present the types of |
| that John. I will research that | 6 | work that we think you're going to |
| and make sure we have an answer. | 7 | need to have - the types of |
| MR. MELANCON: | 8 | expertise that you're going to |
| Of the tasks that are listed | 9 | fulfill. And so however you |
| in the scope, is the intention to | 10 | decide to write the script as |
| accomplish definitely one, two and | 11 | whether it's geared towards those |
| three but is it possible that one | 12 | individual tasks types that we |
| or more of those tasks wouldn't be | 13 | listed there or take a broader |
| activated? | 14 | approach in understanding what we |
| MR. GRAHAM: | 15 | do and what your teams is going to |
| Yeah, I mean, it's possible | 16 | bring, I think that's going to be |
| that we don't task any of the | 17 | up to y'all. |
| tasks that are inside that scope | 18 | MR. BASILICA: |
| or that might be variations | 19 | I've been provided the target |
| thereof. And who knows when we | | percentages in a letter of |
| | | agreement, that's not binding |
| | Rest 12 - 12 - 12 - 12 - 12 - 12 - 12 - 12 | until we find out exactly what the |
| | 1 | scope is (inaudible). |
| | 24 | MS. LANSING: |
| | 0.0000000 | I'm not - what was your |
| | insurance company would that suffice to say that they would cover a proposal? MS. LANSING: I do not know the answer to that John. I will research that and make sure we have an answer. MR. MELANCON: Of the tasks that are listed in the scope, is the intention to accomplish definitely one, two and three but is it possible that one or more of those tasks wouldn't be activated? MR. GRAHAM: Yeah, I mean, it's possible that we don't task any of the tasks that are inside that scope or that might be variations | insurance company would that suffice to say that they would cover a proposal? MS. LANSING: I do not know the answer to that John. I will research that and make sure we have an answer. MR. MELANCON: Of the tasks that are listed in the scope, is the intention to accomplish definitely one, two and three but is it possible that one or more of those tasks wouldn't be activated? MR. GRAHAM: Yeah, I mean, it's possible that we don't task any of the tasks that are inside that scope or that might be variations thereof. And who knows when we get underway evaluating the scene where we are. We do think it's gogoing to be in that types of work, and most of that that you probably |

| Novembe | r 19, 2014 | | KITTKE-TKOT OSIKE MEETING |
|----------------------|--|---------|---|
| | Pag | ge 13 | Page 15 |
| 1 | question? | 1 | For design files. |
| 2 | MR. BASILICA: | 2 | MR. CARROLL: |
| 3 | Is there a targeted | 3 | In the, I think it's task |
| | percentage of scope that a sub | 4 | 1.5, 1.6, it talks about the cost |
| 4 | would get with the letter of | 5 | estimation - cost |
| 5 | | | standardization, could you speak a |
| 6 | agreement that you're on the team, | 6 | little bit more of the need for |
| 7 | you'll do this much, it's an | 7 | |
| 8 | estimate? | 8 | that? Is that across the projects |
| 9 | MS. LANSING: | 9 | or is it across the internal CPRA |
| 10 | Yeah. | 10 | functions? |
| 11 | MR. BASILICA: | 11 | MR. GRAHAM: |
| 12 | Until you have some idea of | 12 | Internal CPRA functions, |
| 13 | exactly what you do, as far as | 13 | right, so many of our projects are |
| 14 | tasks you ask us to do? | 14 | originally born in planning and |
| 15 | MS. LANSING: | 15 | research so we'll have engineers |
| 16 | That's right, that's right. | 16 | who are engaged with the planning |
| 17 | It will work just like one of our | 17 | an research teams. But for the |
| 18 | IDIP contracts. | 18 | master plans purposes we need to |
| 19 | AUDIENCE MEMBER: | 19 | develop a project that has enough |
| 20 | There is a lot of IT stuff in | 20 | attributes to be able to model, |
| 21 | terms of what consultants you | 21 | utilizes the sweet of models we |
| 22 | already have on board are they | 22 | used for the master plan. One of |
| 23 | still on board helping with the | 23 | the components is cost, so that's |
| 24 | additional development? | 24 | before we get in to the |
| 25 | MS. LANSING: | 25 | engineering and design phase. So |
| 23 | MS. Eritton to. | | |
| | Pa | ge 14 | Page 16 |
| 1 | Are you asking is that | 1 | we've got lots of different |
| 2 | contractor still on board? | 2 | methodologies that have been born |
| 3 | AUDIENCE MEMBER: | 3 | over time rather it's historic |
| 4 | Yes. | 4 | CWPRAA processes or things that |
| 5 | MS. LANSING: | 5 | just various folks have worked on |
| 6 | Yes. | 6 | to getting to the point that we've |
| 7 | AUDIENCE MEMBER: | 7 | developed those cost estimates. |
| 8 | When does that contract end? | 8 | So probably what you see a lot of, |
| | MS. LANSING: | 9 | and we see this repeatedly, we |
| 9 | They have a year and a half | 10 | need to write down what we do so |
| 10 | | 1 | we need to establish some of those |
| 11 | left, so - late '16. Well DNR | 11 | |
| 12 | provides back office service to | 12 | internal policies to further |
| 13 | us, not necessarily document | 13 | solidify how we do work. As many |
| 14 | management. DNR is our agency of | 14 | of y'all are aware we - our first |
| 15 | record so our original files | 15 | day in this building was five and |
| 16 | remain there because they are the | 16 | a half years ago. So we've |
| 17 | agency of transaction but we | 17 | developed a whole series of ways |
| 18 | follow a records retention program | 18 | we do work but haven't necessarily |
| 19 | just like every agency does. | 19 | had the resources to be able to |
| 20 | AUDIENCE MEMBER: | 20 | sit back and say let's make this |
| | So you don't have a standard | 21 | an official policy. We have lots |
| 21 | and the state of t | 22 | of long standing guidelines much |
| 21 22 | design file (inaudible)? | | |
| 22 | design file (inaudible)? MS. LANSING: | 1000000 | like the Corp of Engineers for the |
| 21 22 23 24 | design file (maudible)? MS. LANSING: A standard for? | 23 | like the Corp of Engineers for the Record, but we need to further |

| | I NOI OSAL MEETING | | November 19, 2012 |
|----------|--|----|---|
| | Page | 17 | Page 19 |
| 1 | MR. MELANCON: | 1 | Do you envision there being |
| 2 | So that's my next question, | 2 | any potential conflicts on the |
| 3 | to what point are you trying to | 3 | successful firms implementing and |
| 4 | standardize to the Army Corp of | 4 | doing work with CPRA on the |
| 5 | Engineers or - | 5 | projects? |
| 6 | MR. GRAHAM: | 6 | MR. GRAHAM: |
| 7 | We do not strive to be the | 7 | No. However as y'all are |
| 8 | Army Corp of Engineers. | 8 | well aware when we rate folks, |
| 9 | MR. JONES: | 9 | right, so when we typically have |
| 10 | What is your expectation of | 10 | large projects to come up and we |
| 11 | the project manager and the team's | 11 | rate internally the teams to do |
| 12 | leadership, are you expecting that | 12 | that work, we don't always take |
| 13 | to be embedded here with you? | 13 | the number one team because that |
| 14 | Sitting here shoulder to shoulder | 14 | number one team may be working on |
| 15 | or a blend of here and back at our | 15 | lots of other projects. And y'all |
| 16 | home offices? How do you envision | 16 | all would be beating down our |
| 17 | that relationship? | 17 | doors if there was just one super |
| 18 | MR. GRAHAM: | 18 | team that we tasked all of the |
| 19 | Yeah, so it's probably going | 19 | time. So that definitely would |
| 20 | to end up on all the tasks that | 20 | come into account if your doing |
| 21 | they are working on speaking from | 21 | this work you're not going to win |
| 22 | a little bit of past experience. | 22 | every job even if you're the |
| 23 | Probably a blend between folks | 23 | number one team that comes up in |
| 24 | that are embedded here, so going | 24 | some of the other work, so that's |
| 25 | back to when we did have a project | 25 | how we do work now and that's kind |
| | Page | 18 | Page 20 |
| 1 | management RFP and CH2M Hill and | 1 | of how we rate through the IDIQs |
| 2 | their group of subs were running | 2 | and it really comes down to us |
| 3 | that. They had folks who actually | 3 | needing to justify how we do the |
| 4 | sat within CPRA and then brought | 4 | selection of the contracts. |
| 5 | in subs and they kind of rotated | 5 | GORDAN (inaudible): |
| 6 | in and out, so it's a little bit | 6 | To follow up on that, is that |
| 7 | of a hybrid. I would anticipate | 7 | going to be a consideration in the |
| 8 | once this gets up, assuming that | 8 | selection of this? |
| 9 | we get a team that has a lot of | 9 | MR. GRAHAM: |
| 10 | expertise to be utilized that we'd | 10 | Yeah, sure. It would be just |
| 11 | have something similar. For | 11 | like anything else, although I'm |
| 12 | example, if it was document | 12 | not thinking of anyone that is |
| 13 | management and data systems you're | 13 | over-tasked right now. Y'all |
| 14 | probably going to have people | 14 | might be thinking of some folks |
| 15 | sitting in here, now those might | 15 | that are over-tasked. |
| 16 | not necessarily be the same folks | 16 | MS. LANSING: |
| 17 | that are sitting here when you | 17 | The proposals that y'all will |
| 18 | move but if the next task is | 18 | submit will be what we grade the |
| 19 | working on dash boards in IT and | 19 | RFP selection on. The panel will |
| | how to take monitoring data an | 20 | be looking at your proposal and |
| 20 | _ | 21 | how well you demonstrate your |
| 20 | incorporate it back into the | | |
| | incorporate it back into the engineering design or work on | 22 | ability with your teams to address |
| 21 | | 1 | A POTANCIA CONTRACTOR |
| 21 22 | engineering design or work on | 22 | ability with your teams to address |

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|--|--|---------|--|--|
| 1 | your part of how you chose to do | | 1 | will be very similar to how we do |
| 2 | that with the information we have | | 2 | the IDIQs now, we'll sit down and |
| 3 | provided for you to do that. So | | 3 | we'll work out a scope of work and |
| 4 | there will be one contractor | | 4 | we'll come up with a estimate of |
| 5 | selected and through the RFP | | 5 | what that looks like an we'll head |
| 6 | process that will be based on the | | 6 | down that path and hope to hit |
| 7 | highest ranking score through the | | 7 | that target. Any other questions? |
| 8 | consensus method that we've | | 8 | We got all this brain power in the |
| 9 | outlined. | | 9 | room and that's all you got? |
| 10 | MR. GRAHAM: | | 10 | MS. LANSING: |
| 11 | Scratch what I said, go with | | 11 | I would just like to mention |
| 12 | what she said. | | 12 | one more thing in the RFP just |
| 13 | MS. LANSING: | | 13 | please make sure that when you're |
| 14 | It is an IDIQ type but it's | | 14 | submitting your proposals you are |
| | not that we have several that we | | 15 | responding to all of the required |
| 15 16 | are going to award, so I just | | 16 | criteria. On the rate sheet a |
| | wanted to make that clear that | | 17 | numerical value for each category |
| 17 | while it is an IDIQ indefinite | | 18 | must be provided and I would just |
| 18 | delivery and indefinite quantity | | 19 | keep re-enforcing to make sure |
| 19 | type of contract there will be one | | 20 | that you are compliant with all |
| 20 | selected and because it's through | | 21 | the requirements in the RFP. |
| 21 | a RFP process it will be based on | | 22 | MR. GRAHAM: |
| 22 | the highest ranking score. | | 23 | I know y'all know this, most |
| 23 | MR. MELANCON: | | 24 | all of you know this but during |
| 24 25 | Just to be clear if you're a | | 25 | times when we are out making a |
| 25 | Just to be clear if you're a | | 23 | times when we are out making a |
| | | Page 22 | | Page 24 |
| 1 | subcontractor on this providing | | 1 | selection we do ask that you don't |
| 2 | the hourly rates separate from the | | 2 | bother our staff with questions |
| 3 | prime contractor would you be | | 3 | about the RFP. Utilize the formal |
| 4 | provided with (inaudible) blended | | 4 | process, they know not to respond |
| 5 | rate between all expected work | | 5 | but sometimes you can catch them |
| 6 | with some percentage overhead? | | 6 | in a weak moment. All right thank |
| 7 | Does that make sense? | | 7 | you all very much. |
| 8 | MS. LANSING: | | 8 | MS. LANSING: |
| 9 | Yes. I think if you're | | 9 | Thank you all for coming. |
| 10 | and the second s | | 1 | 200 Aug 200 Au |
| | asking will you provide separate | | 10 | (The meeting was concluded on or about 3:24 |
| 11 | asking will you provide separate rates for the subcontractor, no. | | | (The meeting was concluded on or about 3:24 p.m.) |
| 11 12 | | | | |
| | rates for the subcontractor, no. | | 11 | |
| 12 | rates for the subcontractor, no. This is the rate sheet, this is | | 11 12 | |
| 12 13 | rates for the subcontractor, no. This is the rate sheet, this is your cost proposal, you will give | | 11 12 13 | |
| 12 13 14 | rates for the subcontractor, no. This is the rate sheet, this is your cost proposal, you will give us a rate for each of these labor categories which will apply | | 11 12 13 14 | |
| 12 13 14 15 | rates for the subcontractor, no. This is the rate sheet, this is your cost proposal, you will give us a rate for each of these labor | | 11 12 13 14 15 | |
| 12 13 14 15 16 | rates for the subcontractor, no. This is the rate sheet, this is your cost proposal, you will give us a rate for each of these labor categories which will apply throughout your whole list of | | 11 12 13 14 15 | |
| 12 13 14 15 16 17 | rates for the subcontractor, no. This is the rate sheet, this is your cost proposal, you will give us a rate for each of these labor categories which will apply throughout your whole list of subcontractors. AUDIENCE MEMBER: | | 11 12 13 14 15 16 17 | |
| 12 13 14 15 16 17 | rates for the subcontractor, no. This is the rate sheet, this is your cost proposal, you will give us a rate for each of these labor categories which will apply throughout your whole list of subcontractors. AUDIENCE MEMBER: Once tasks are developed | | 11 12 13 14 15 16 17 18 | |
| 12 13 14 15 16 17 18 | rates for the subcontractor, no. This is the rate sheet, this is your cost proposal, you will give us a rate for each of these labor categories which will apply throughout your whole list of subcontractors. AUDIENCE MEMBER: Once tasks are developed after the contract, is it going to | | 11 12 13 14 15 16 17 18 19 | |
| 12 13 14 15 16 17 18 19 | rates for the subcontractor, no. This is the rate sheet, this is your cost proposal, you will give us a rate for each of these labor categories which will apply throughout your whole list of subcontractors. AUDIENCE MEMBER: Once tasks are developed | | 11 12 13 14 15 16 17 18 19 20 | |
| 12 13 14 15 16 17 18 19 20 21 | rates for the subcontractor, no. This is the rate sheet, this is your cost proposal, you will give us a rate for each of these labor categories which will apply throughout your whole list of subcontractors. AUDIENCE MEMBER: Once tasks are developed after the contract, is it going to be like level of effort or how is the individual task cost? | | 11 12 13 14 15 16 17 18 19 20 21 | |
| 12 13 14 15 16 17 18 19 20 21 | rates for the subcontractor, no. This is the rate sheet, this is your cost proposal, you will give us a rate for each of these labor categories which will apply throughout your whole list of subcontractors. AUDIENCE MEMBER: Once tasks are developed after the contract, is it going to be like level of effort or how is | | 11 12 13 14 15 16 17 18 19 20 21 22 | |

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 1
     REPORTER'S PAGE
 2
         I, Jennifer Pickett, Certified Court
 3
 4 Reporter, in and for the State of Louisiana,
 5 the officer, as defined in Rule 28 of the
 6 Federal Rules of Civil Procedure and/or
 7 Article 1434(b) of the Louisiana Code of Civil
 8 Procedure, before whom this sworn testimony
   was taken, do hereby state on the record:
10
         That due to the interaction in the
11 spontaneous discourse of this proceeding,
12 dashes (--) have been used to indicate pauses,
13 changes in thought, and/or talk overs; that
14 same is the proper method for a Court
15 Reporter's transcription of proceeding, and
16 that the dashes (--) do not indicate that
17 words or phrases have been left out of this
18 transcript.
19
         Also, any words and/or names which could
20 not be verified through reference material
   have been denoted with the phrase
   "(inaudible)."
22
23
                      Jennifer Pickett, C.C.R.
24
                          # 29011
25
                                                 Page 26
          CERTIFICATION
 3
             I, Jennifer Pickett, Certified Court
 4
    Reporter in and for the State of Louisiana,
 5
    Certificate No. 29011, which is current and in
    good standing, as the officer before whom this
 7
    Settlement Statement was taken, do hereby
 8
    certify that the above and foregoing was taken
    under the authority of R.S. 37:2554; that the
10
    foregoing was taken by the undersigned as
11
    hereinbefore set forth in the foregoing pages;
12
    that it was reported by me, was prepared and
13
    transcribed by me or under my personal
14
    direction and supervision, and is a true and
15
    correct transcript to the best of my ability
16
    and understanding; and that I have acted in
17
    compliance with La. Code of Civil Procedure
18
    Article 1434; that I am not related to
19
    counsel, I am in no manner associated with
20
    counsel for any of the interested parties to
21
    this litigation, and I am in no way concerned
22
    with the outcome thereof.
23
24
                                 Jennifer Pickett, C.C.R.
25
                                # 29011
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